

Data for public statistics:

Data Science, Big Data & Artificial Intelligence
20-21-22-23 May 2019

Brazilian Network Information Center – NIC.br
São Paulo, Brazil





Make Measurement Matter: Big Data and Artificial Intelligence for Monitoring and Promoting Sustainable Human Development

Emmanuel Letouzé, PhD

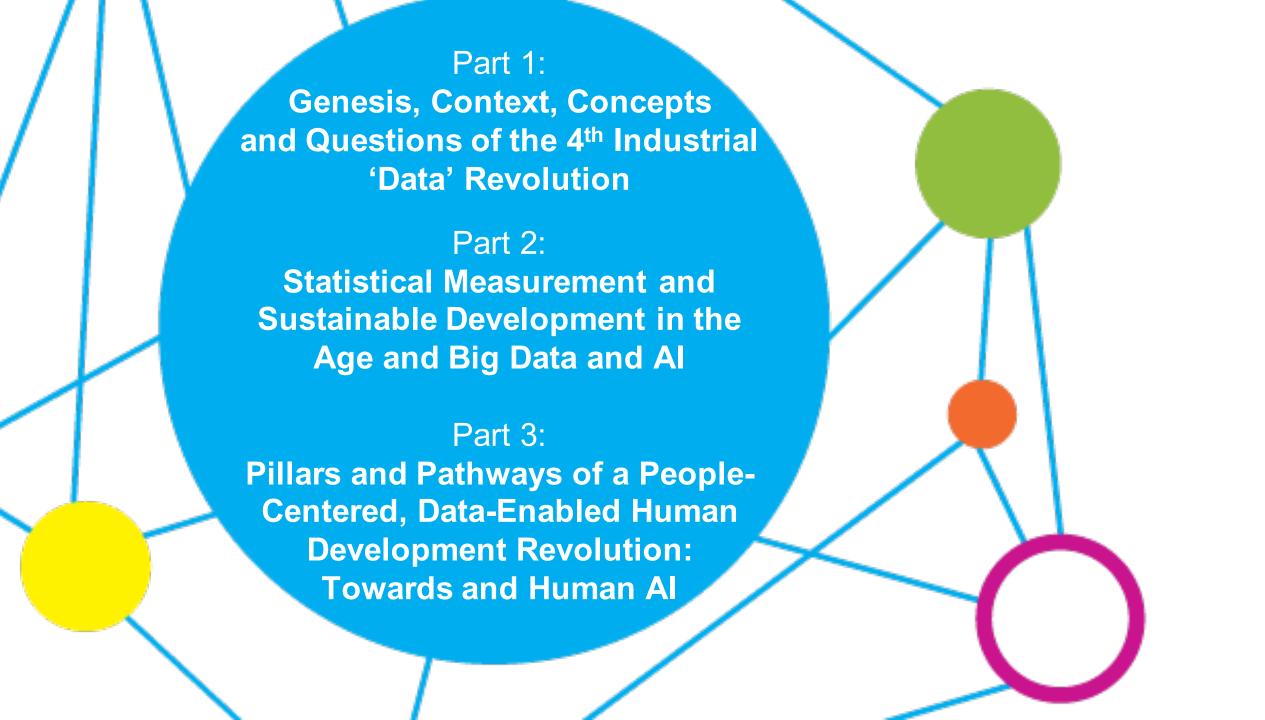
Director, Data-Pop Alliance | Director, OPAL Project

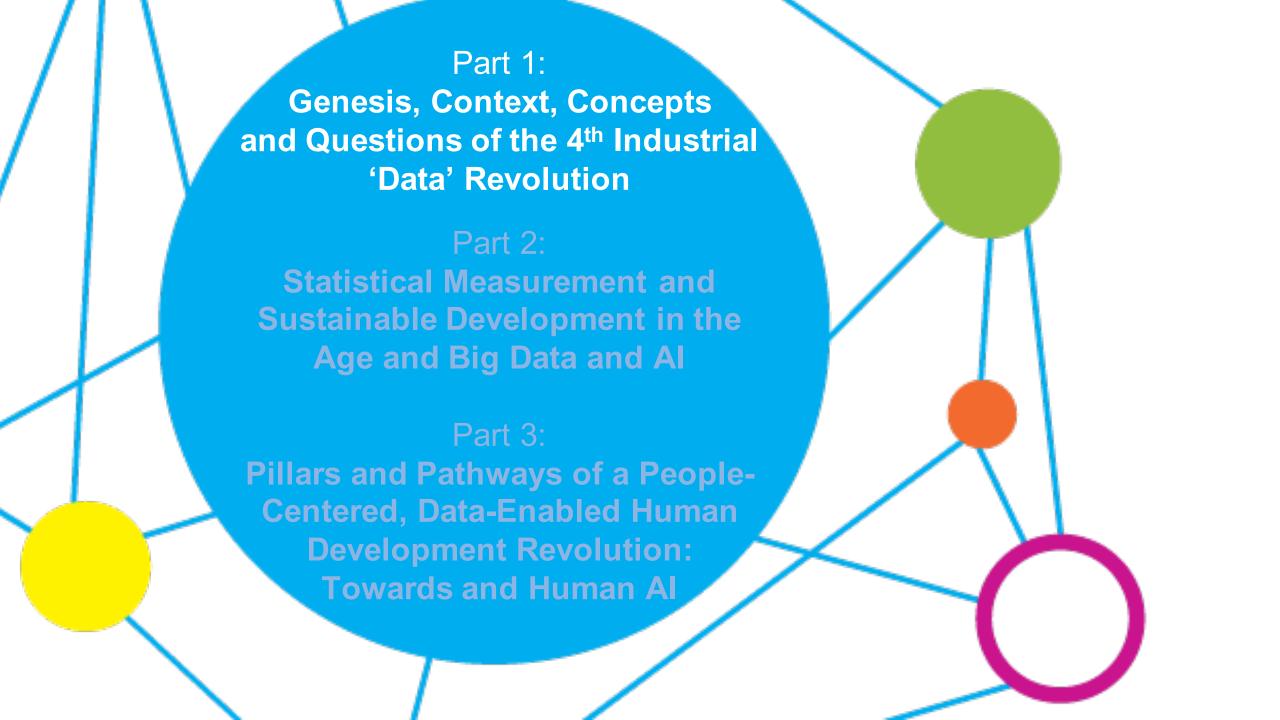
Visiting Scholar, MIT Media Lab | Connection Science Fellow, MIT



Eurostat New Techniques and Technologies for Statistics Conference Brussels, March 14, 2019











- 1. Are we ever going to be enslaved by Al-powered machines? Be discriminated by algorithms? Lose our jobs? Have a machine-driven war? Or all get paid to do no work? Hopefully and probably none of the above. But...
- 2. Can we envision and build a better world where humans and machines cooperate and where measurements and facts matter for sustainable human development? a "Human AI" or "human-machine ecology"? What would it feel like, look like, and take? Where are we now and can we go?



HAT VARIAN PREDICTED: CENTURY WILL BE STATISTICIAN! Note that he didn't specify when in the 21st century. MANU NTTS 2019



A decade of "Data Revolution"; a decade until 2030: expectations, experimentations, controversies, slow changes...

2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019



"We are at the beginning of what I call The Industrial Revolution of Data." Joe Hellerstein, Nov. 2008

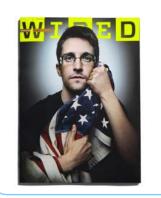




















A WORLD THAT COUNTS





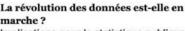












Implications pour la statistique publique et la démocratie

Thomas Roca et Emmanuel Letouzé





Rich countries are deluged with data; developing ones are suffering from drought



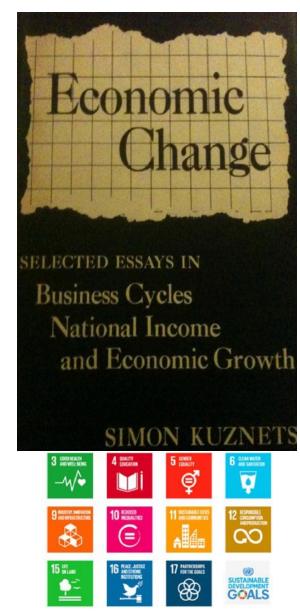


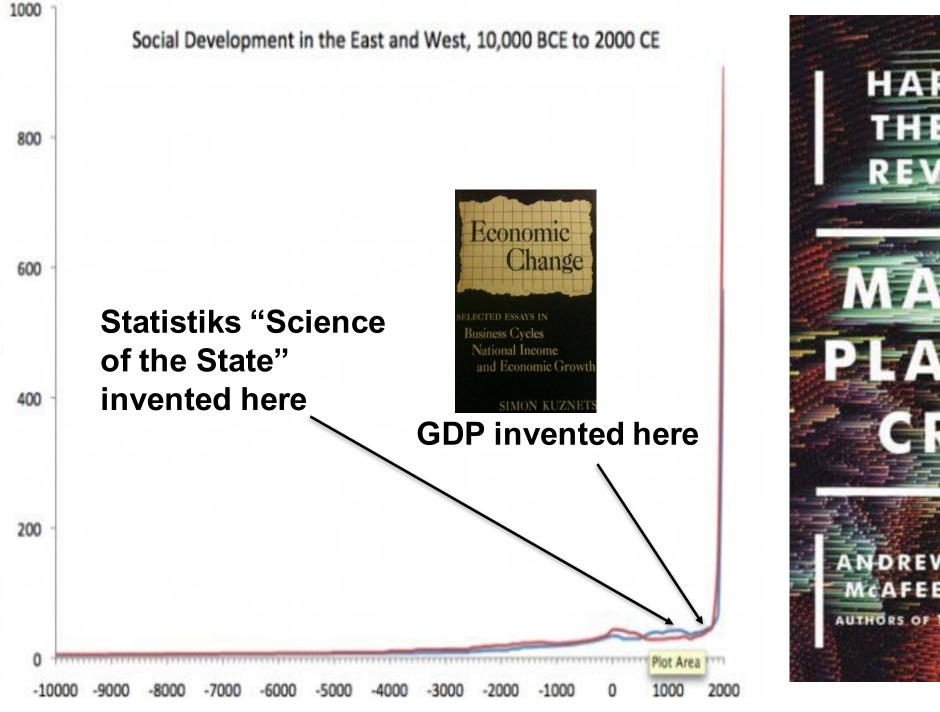


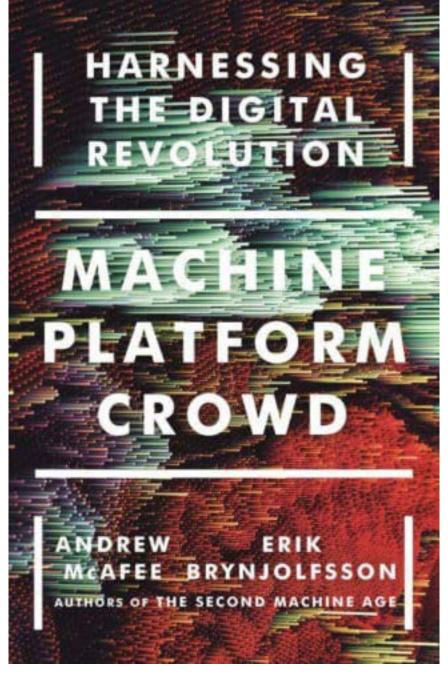
Why do we measure things? Does it matter? Why or why not? How can it matter more?











What about the SDGs?





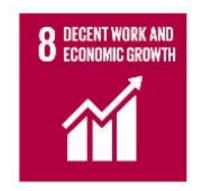
































The (Big) Data Revolution, democracy, development and the Sustainable Development Goals

DATA-POP ALLIANCE
WORKING NOTE

Reflections on Big
Data & the Sustainable
Development Goals:
Measuring & Achieving
Development Progress







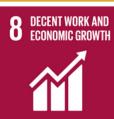
















in the Big Data Era















- I. How can (Big) Data help monitor the SDGs by "filling data gaps" with more granular & disaggregated data—and what does measuring and monitoring something do to that something?
- 2. How can (Big) Data help promote (or impede?) the SDGS and their underlying human development vision and objectives—including towards and through lower (or higher?) inequalities?

Big Data and Al's relevance for SDG monitoring (from 2015)

Annex: Uses of Big Data for SDG monitoring

DATA-POP ALLIANCE WORKING NOTE

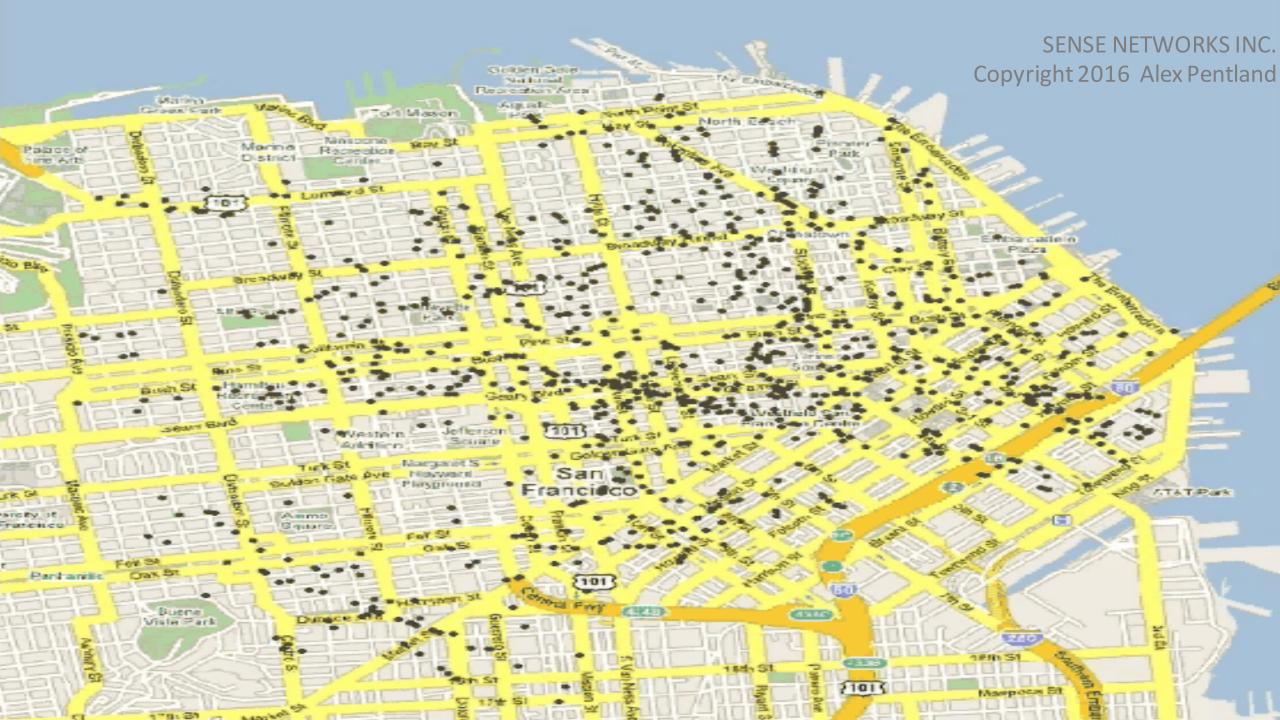
Reflections on Big Data & the Sustainable Development Goals:

Measuring & Achieving Development Progress in the Big Data Era

INPUT TO THE BIG DATA AND SDGS CHAPTER OF THE 2015 GLOBAL SUSTAINABLE DEVELOPMENT REPORT

February 2015

SDGs adopted by the OWG	Big data examples	What is monitored	How is monitored	Country(ies)	Year	Advantages of using big data
1. Poverty eradication	Satellite data to estimate povertyviii	Poverty	Satellite images, night-lights	Global map	2009	International comparable data, which can be updated more frequently
	Estimating poverty maps with cell- phone records ^{ix}	Poverty	Cell phone records	Cote d'Ivoire	2013-4	
	Internet-based data to estimate consumer price index and poverty rates ^x	Price indexes	Online prices at retailers websites	Argentina	2013	Cheaper data available at higher frequencies
	Cell-phone records to predict socio- economic levels ^{xi}	Socio- economic levels	Cell phone records	"Major city in Latin America" (Actually Mexico-City)	2011	Data available more regularly and cheaper than official data; informal economy better reflected
2. End hunger, achieve food security and improved nutrition, and promote sustainable agriculture	Mining Indonesian Tweets to understand food price crises ^{sii}	Food price crises	Tweets	Indonesia	2014	
	Uses indicators derived from mobile phone data as a proxy for food security indicators ^{xiii}	Food security	Cell phone data and airtime credit purchases	A country in Central Africa	2014	
	Use of remote-sensing data for drought assessment and monitoring	Drought	Remote sensing	Afghanistan, India, Pakistan ^{xiv}	2004	
				Chinaxv	2008	
3. Health	Internet-based data to identify influenza breakouts ^{xvi}	Influenza	Google search queries	US	2009	Real-time data; captures disease cases not officially
	Data from online searches to monitor influenza epidemics ^{xvii}	Influenza	Online searches data	China	2013	recorded; data available earlier than official data
	Detecting influenza epidemics using twitter***********************************	Influenza	Twitter	Japan	2011	-
	Monitoring influenza outbreaks using twitterxix	Influenza	Twitter	US	2013	
	Systems to monitor the activity of influenza-like-illness with the aid of volunteers via the internet XX,XXI	Influenza	Voluntary reporting through the internet	Belgium, Italy, Netherlands, Portugal, United Kingdom, United States	ongoing	
	Cell-phone data to model malaria spread ^{xxii}	Malaria	Cell-phone data	Kenya	2012	



SANDY PENTLAND

"...Big Data comes from things like location data off of your cell phone or credit card,

...the little data breadcrumbs that you leave behind you as you move around in the world...

REINVENTING SOCIETY IN THE WAKE OF BIG DATA 8.30.12

Concepts: from big data to Big Data

EVOLUTION OF THE DEFINITION OF BIG DATA

Big Data is Not About the Data!

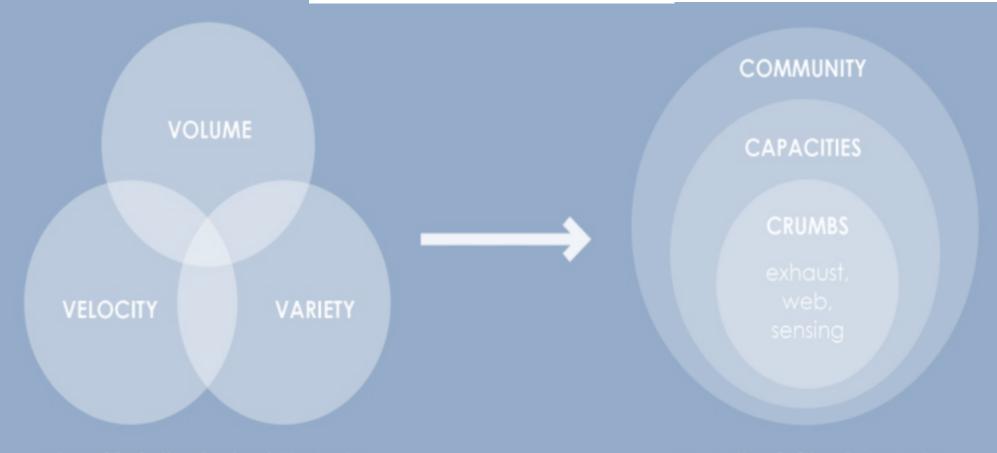
Gary King¹





"Big data [is] an ecosystem," says

@ManuLetouze of @datapopalliance, a global coalition that includes the @medialab



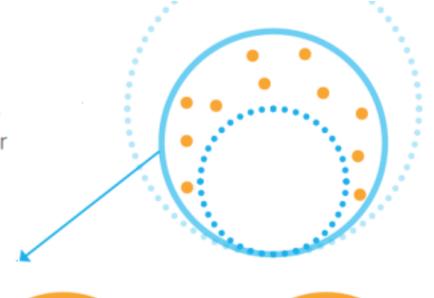
circa 2010: the 3 V's of Big Data

now: the 3 C's of Big Data

The **C of crumbs**—i.e. those "digital bread crumbs" or those "digital translations of human actions and interactions passively emitted and captured by digital devices". At the center of our information societies is the production of massive amounts of data through connected platforms, social networks, and machines. This feature is important as it presides over a fundamental qualitative shift as much as a quantitative one and gives Big Data its deeply political nature.



The **C of capacities**—i.e. tools and methods to collect, aggregate and analyze data. Algorithms—to be defined and discussed below—fall squarely under capacities, and stand firmly at the center of this ecosystem, as both products and drivers of its expansion. Parallel computing is another key aspect without which Big Data would not exist as a techno-social phenomenon as it allows making computations in a fraction of the time—sometimes years—it would take to run them on one machine.



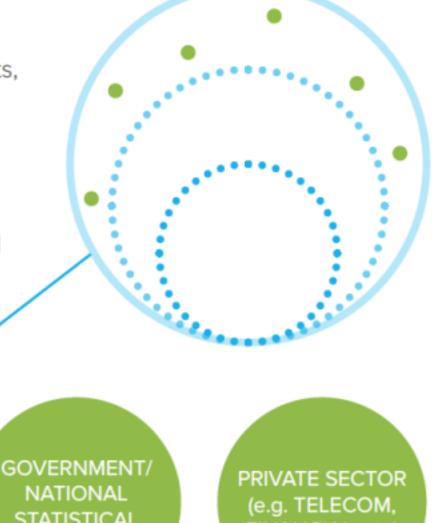
NETWORK ANALYSIS AND SOCIAL PHYSICS MACHINE LEARNING TECHNIQUES AND ARTIFICIAL INTELLIGENCE TEXT MINING TOOLS (SENTIMENT ANALYSIS, TOPIC MODELS, ETC) SPATIAL ANALYSIS AND GEOGRAPHIC INFORMATION SYSTEMS (GIS)

CROWDSOURCING

DATASET DISAGGREGATION AND UNIFICATION

DISTRIBUTED NETWORKS OF DEVICES CLOUD COMPUTING AND STORAGE

The C of communities—i.e. all those involved in generating, governing and using data, including data producers, end users, policymakers, experts, privacy advocates and civic hacker communities. Namely, groups. To date the two constituencies that have been the most active in levering algorithms to make decisions of not as the centerpiece of their business are large private companies and government agencies— notably those in charge of surveillance activities—with academia coming third and organized advocacy groups and networks (e.g. in the humanitarian space) coming fourth.



ACADEMIA AND RESEARCH

CIVIL SOCIETY/ NGOs

MULTILATERAL INSTITUTIONS

STATISTICAL **OFFICES (NSOs)**

FINANCIAL, etc)

Concepts: from big data to Big Data

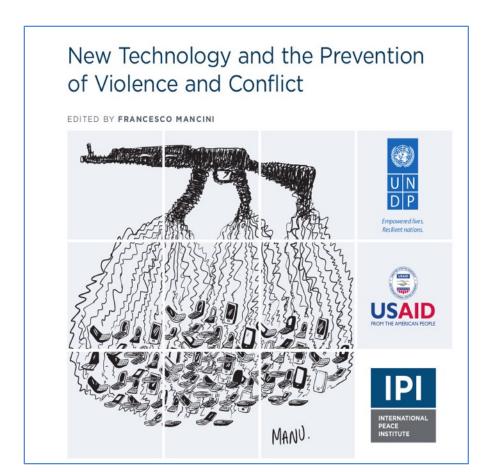
1. Big data (as data):

"Digital translations of human actions, interactions and transactions picked up by digital devices and services."

2. Big Data (as a field of research and practice): an ecosystem of the 3 Cs of Big Data as data 'crumbs', capacities (human and technical), and communities] producing and leveraging information to shape decisions.

Functions of Big Data

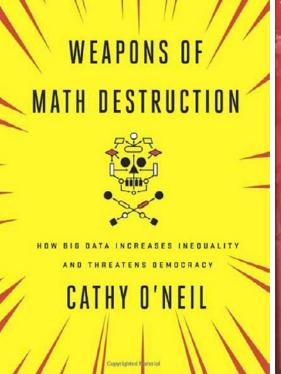
- 1. Descriptive
- 2. Predictive
 - i. Forecasting
 - ii. Nowcasting
- 3. Prescriptive
- 4. Discursive



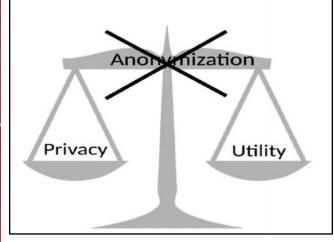


Is this all really bad?

Data centers CO₂ emissions > entire airline industry







Computational Privacy

How human behavior bounds privacy and what we can do about it

Yves-Alexandre de Montjoye Twitter: yvesalexandre MIT Media Lab – Human Dynam

ls data a danger to the developing world?

By Kate Crawford

Nov 2 2015

₩ 82

in 1



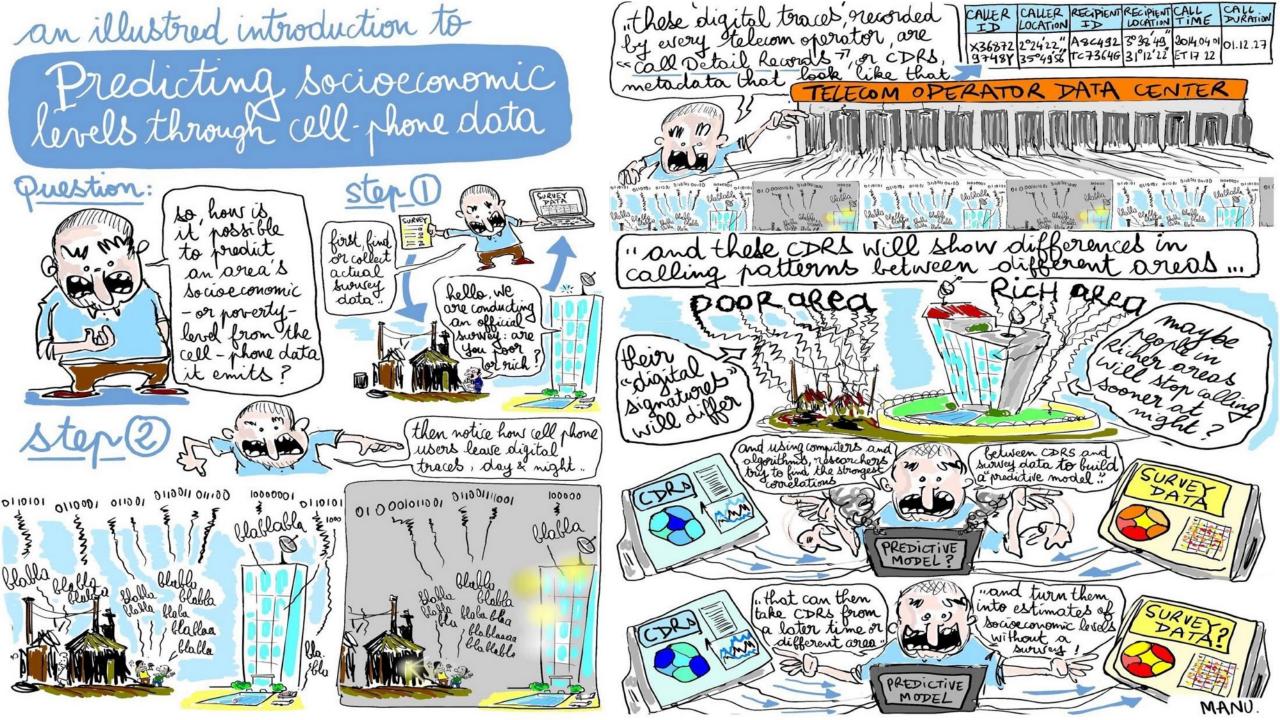




The real digital divide is between families that limit screen time and those that don't











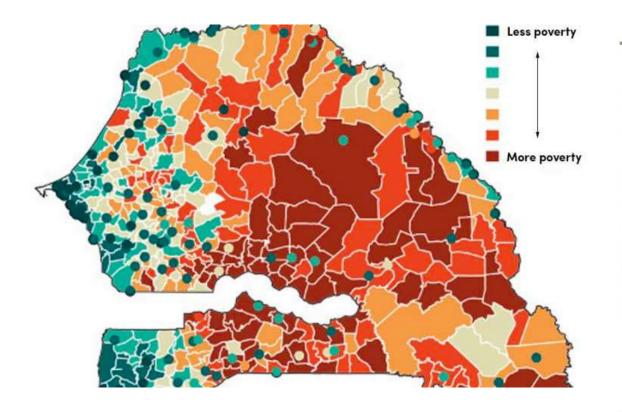
Scientific Prize and Ethics Mention: Construction of socio-demographic

indicators with digital breadcrumbs

F. Bruckschen (1), T. Schmid (2), T. Zbiranski (1)

We show that socio-demographic indicators such as population, age, literacy, poverty, religion, ethnicity, electricity supply and others can be estimated in unprecedented detail and virtually ad-hoc using antennato antenna traffic data only. We offer a uniform approach that can be easily extended to other variables. Results are tested for spatio-temporal robustness and visualized as heat maps.

(1) Humboldt Universität Berlin, Germany - (2) Freie Universität Berlin, Germany



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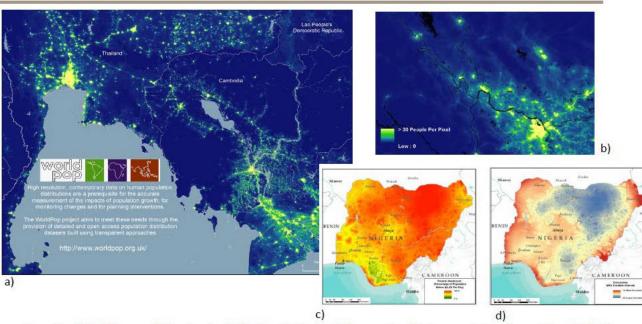
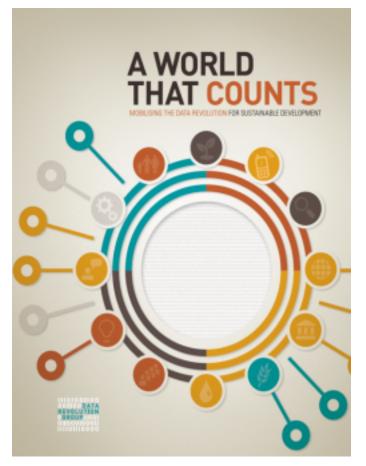


Figure 1: a) WorldPop population density distributions for the Mekong region; b) close-up picture of population distributions (100x100m) for the Hanoi region; c) Poverty headcounts for Nigeria (<1.25 USD/day) per 1 km^2 ; d) Uncertainty in poverty headcount estimates per 1 km^2 area.

Since 2013-14: The 'Data Revolution' and/at the UN





2013: Call for a "data revolution for sustainable development (...) to improve the quality of statistics and information available to people and governments"...

"Data are the lifeblood of decision-making and the raw material for accountability.

Governments, companies, researchers and citizen groups are in a ferment of experimentation, innovation and adaptation to the new world of data, a world in which data are bigger, faster and more detailed than ever before. This is the data revolution."

Measurement ←→ Development?



Economic Change ELECTED ESSAYS IN **Business Cycles** National Income and Economic Growth SIMON KUZNETS

RANKS 2014

135

India

Top 5 Countries

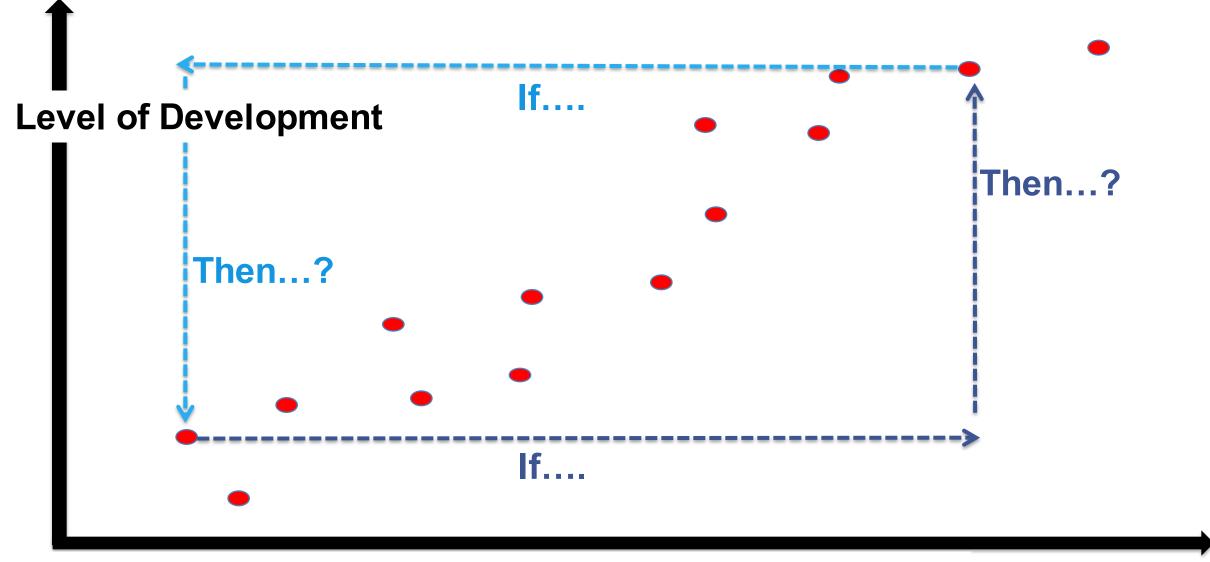
- Norway
- 2 Australia
- 3 Switzerland
- 4 Netherlands
- United States

Bottom 5 Countries

- Sierra Leone
- 2 Chad
- Central African Republic
- 4 DR Congo
- Niger

Quality of Development Measurement

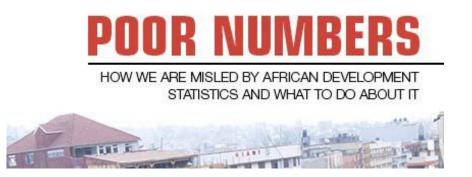
Better Data → Better Decisions → Better Development?



Quality of Development Measurement

Better Data → Better Decisions → Better Development?

MORTEN JERVEN



"Despite the many publications I think there are still many holes in our knowledge. There is a further need for empirical research on the lines of 'political ethnography of indicators'.

Who wants to know?

The Political Economy of Statistical Capacity in Latin America

Eduardo Dargent, Gabriela Lotta, José Antonio Meiía, and Gilberto Moncada

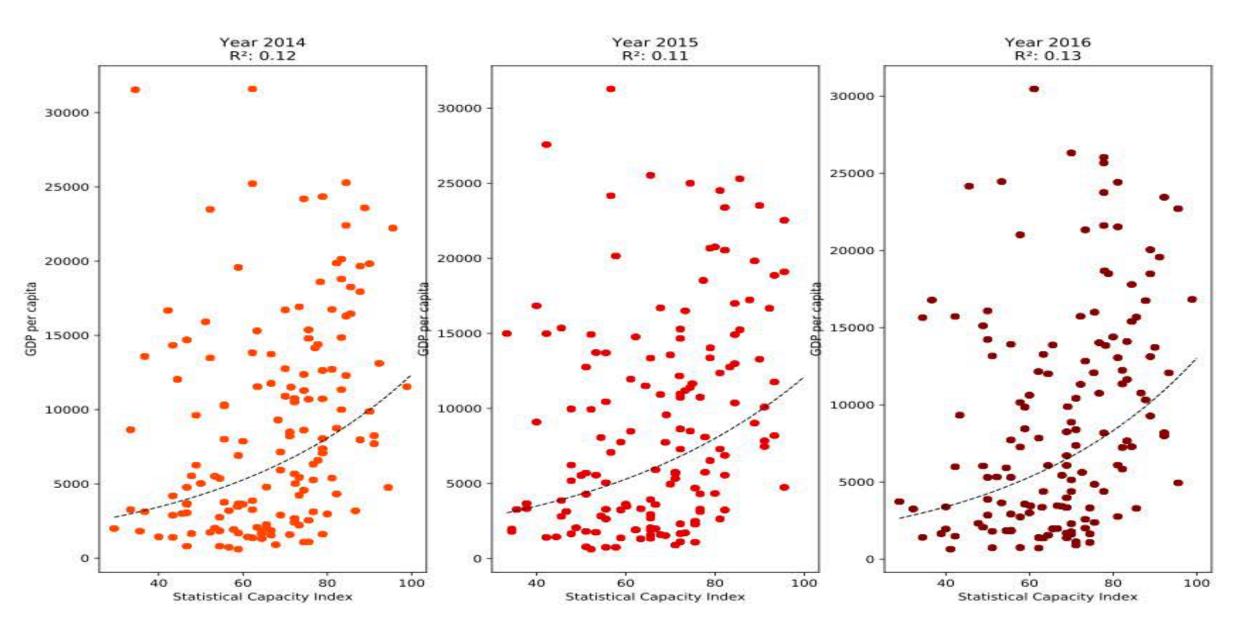


Particularly is there a gap in theory and empirical studies on the line of causality from 'data' to 'decisions'"

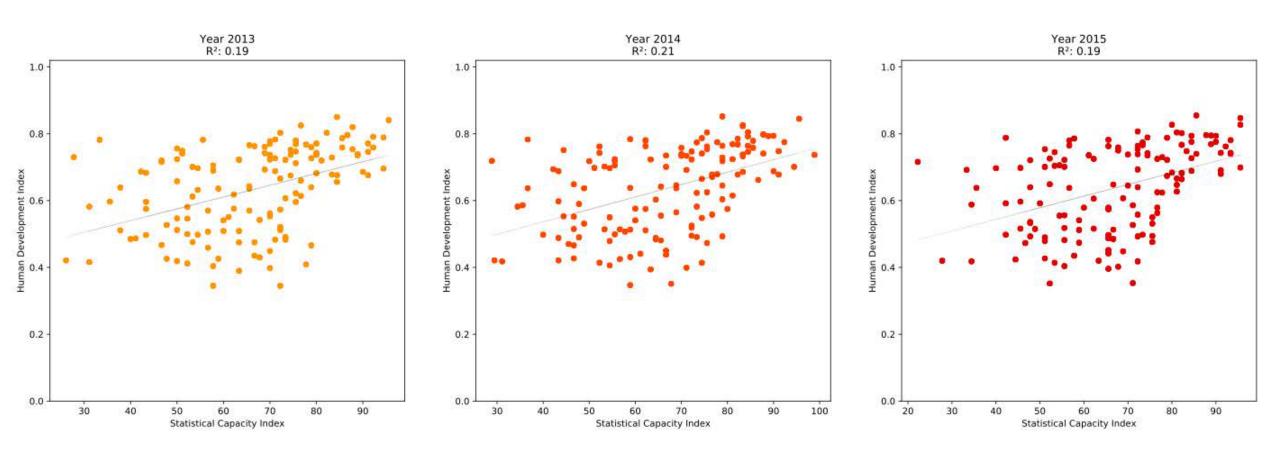
Morten Jerven, 2015

What does the evidence suggest? Why?

Development vs. statistical capacity: a rather weak link

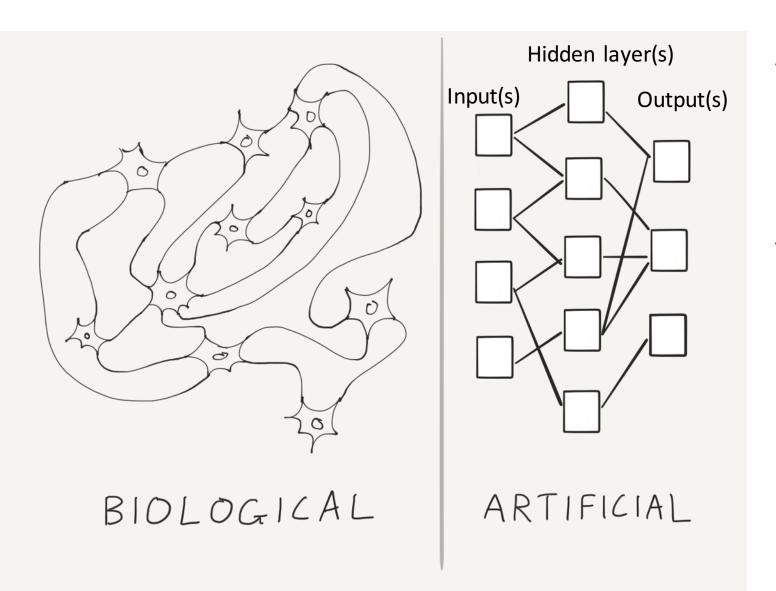


Development vs. statistical capacity: a rather weak link



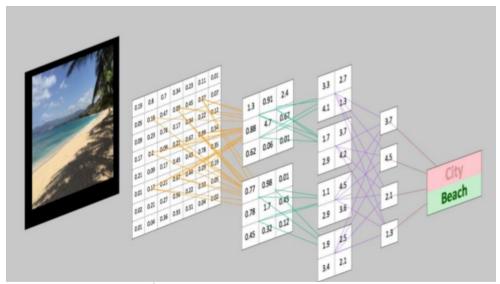
So, what do we do?

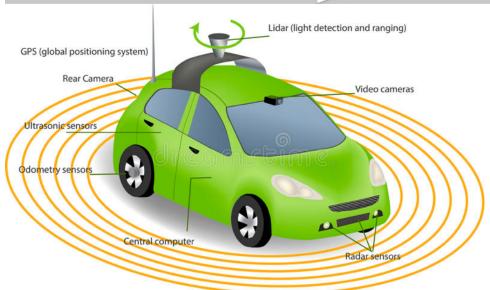
The (re)rise of Al.



Artificial intelligence—broadly-- is the simulation of human intelligence processes by computer systems, especially artificial neural networks (ANNs) inspired by the biological neural networks that constitute animal brains, which can "learn" (i.e. progressively improve performance on) through iterations and feedback. Basically it's algorithms that learn to automate parts or all of tasks, and the machines they power. (It's also what has not been invented yet)

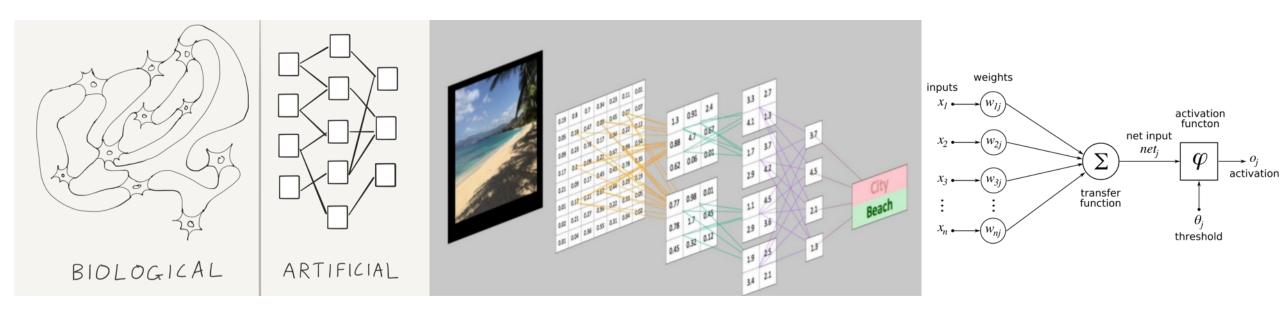
The basics of Al is learning through many feedbacks





- 1. Try to guess / recognize. Right or Wrong?
- 2. Correct: +1. Reward!
- 3. Incorrect: -1. Penalty.
- 4. Repeat and learn through a feedback loop.
- → (The) machine (is) learning!

From Big Data to Al: what can we learn?



...it's neither new nor black magic...

- It is at least 60+ years old.
- 2. It still generalizes poorly. It has no sense of context. It is still pretty stupid.
- We are far from general Al.
- **4.** Humans are still in control (for better or worse).

...but...

- 1. The (good) magic / core of the current Al is the credit assignment function to encourage and reinforce neurons / functions that help the most achieve the goal (and reverse if not).
- 2. The key difference and is data. Big Data.



ITU Journal: ICT Discoveries, Special Issue No. 2, 6 Dec. 2018

TOWARDS A HUMAN ARTICIAL INTELLIGENCE FOR HUMAN DEVELOPMENT

Emmanuel Letouzé¹, Alex Pentland²

¹Data-Pop Alliance, MIT Media Lab, and OPAL, ²MIT and Data-Pop Alliance, and OPAL

Abstract – This paper discusses the possibility of applying the key principles and tools of current artificial intelligence (AI) to design future human systems in ways that could make them more efficient, fair, responsive, and inclusive.

Keywords – Artificial intelligence, big data, human development, open algorithms, fourth industrial revolution

A positive vision: Towards "Human Al" ecologies



MIT Prof Alex 'Sandy' Pentland:

"The big question that I'm asking myself these days is how can we make a human artificial intelligence? (...) I don't want to think small—people talk about robots and stuff—I want this to be global. (...)

What would happen if you had a network of people where you could reinforce the ones that were helping and maybe discourage the ones that weren't? That begins to sound like a society or a company".



The Human Strategy. <u>www.thehumanstrategy.mit.edu</u>

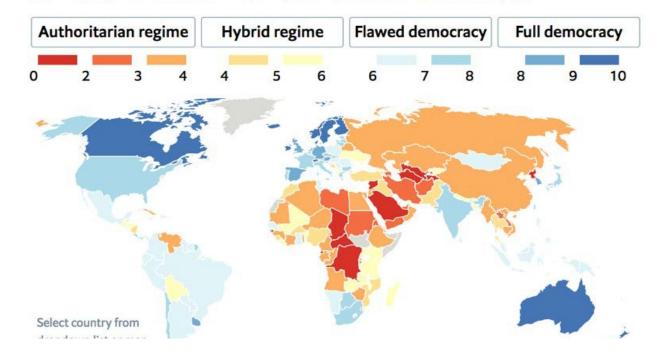
Main challenges to a Human Al

- Powerful agents have an incentive for this not to work (e.g. economic and political elites benefit from status quo).
- 2. Most societies / countries currently lack appropriate data connections, capacities, and culture for this.
- 3. There is widespread digital and analog distrust, disdain, echo chambers, alternative facts narratives, hampering cooperation, consensus, compromise.

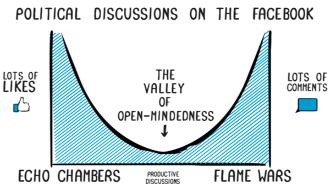
It is very hard for facts and measures to "matter"

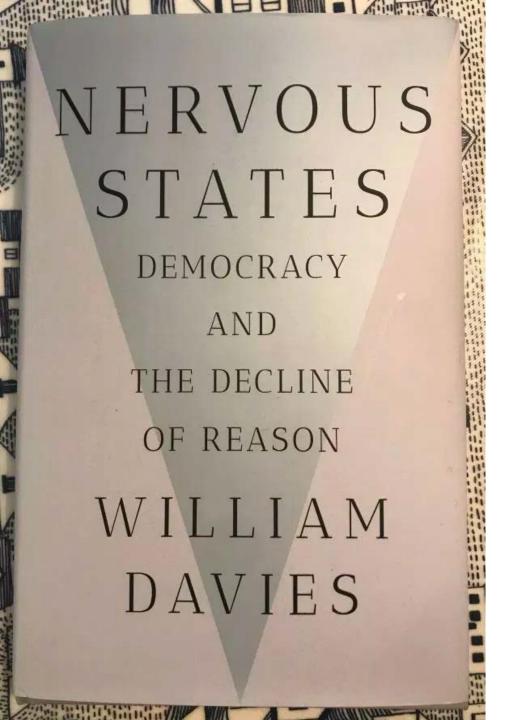
The Economist Intelligence Unit's Democracy Index

167 countries scored on a scale of 0 to 10 based on 60 indicators



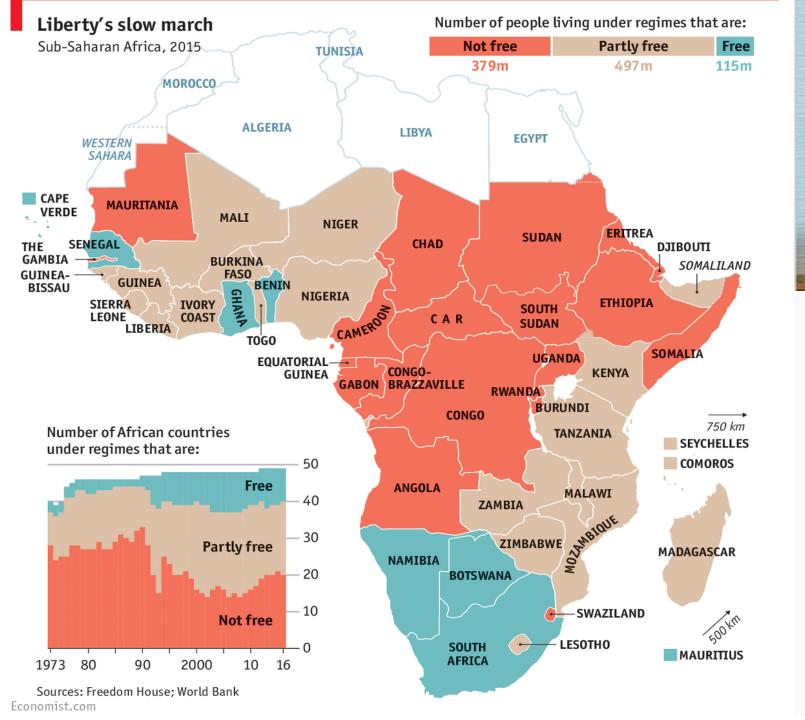






"In this age of intense political conflict, we sense objective fact is growing less important. Experts are attacked as partisan, statistics and scientific findings are described as propaganda, and public debate devolves into personal assault. How did we get there and what can we do about it?"

MLTalks: How Data Killed Facts Jill Lepore in conversation with Andrew Lippman



THE ORIGINS OF POWER, PROSPERITY, AND POVERTY

WHY NATIONS FAIL

DARON ACEMOGLU JAMES A. ROBINSON

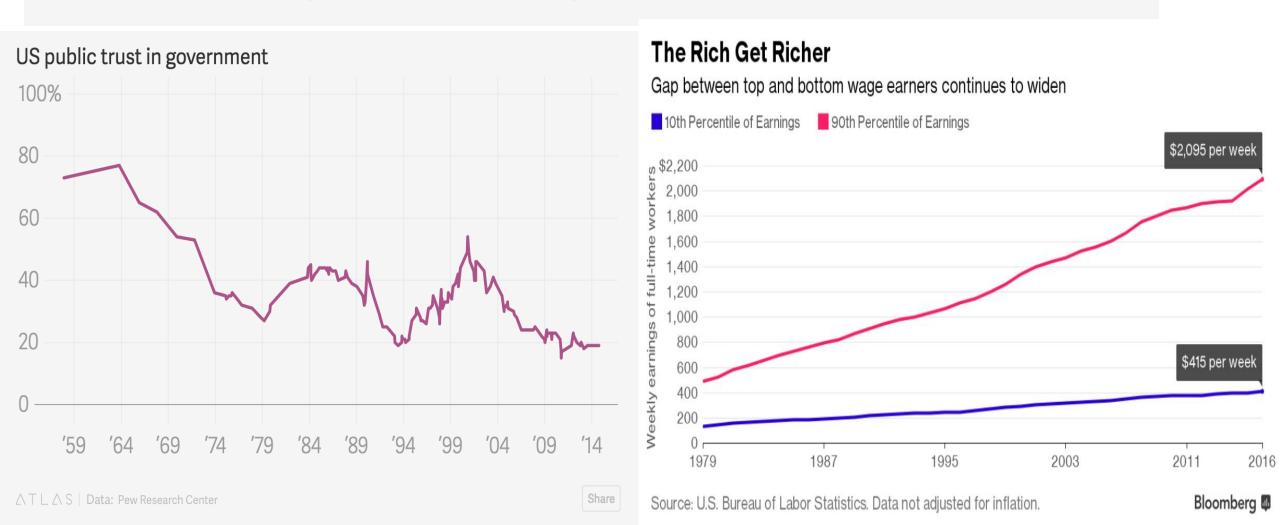
Norway topped the ranking and North Korea came last.

Top 10	Bottom 10
1. Norway	158. Uzbekistan
2. Iceland	T-159. DR Congo
3. Sweden	T-159. Saudi Arabia
4. New Zealand	161. Tajikistan
5. Denmark	162. Turkmenistan
T-6. Canada	163. Equatorial Guinea
T-6. Ireland	164. Central African Rep.
8. Switzerland	165. Chad
9. Finland	166. Syria
10. Australia	167. North Korea

"Democracy is in trouble in the West, in the mature democracies of western Europe and the US, which are no longer obvious beacons for those striving for democracy in the nondemocratic world," the EIU said.

IMPERFECT UNION

The US has been downgraded to a "flawed democracy," but not just because of Trump



Data, Statistics, Measurement, Development, and Democracy

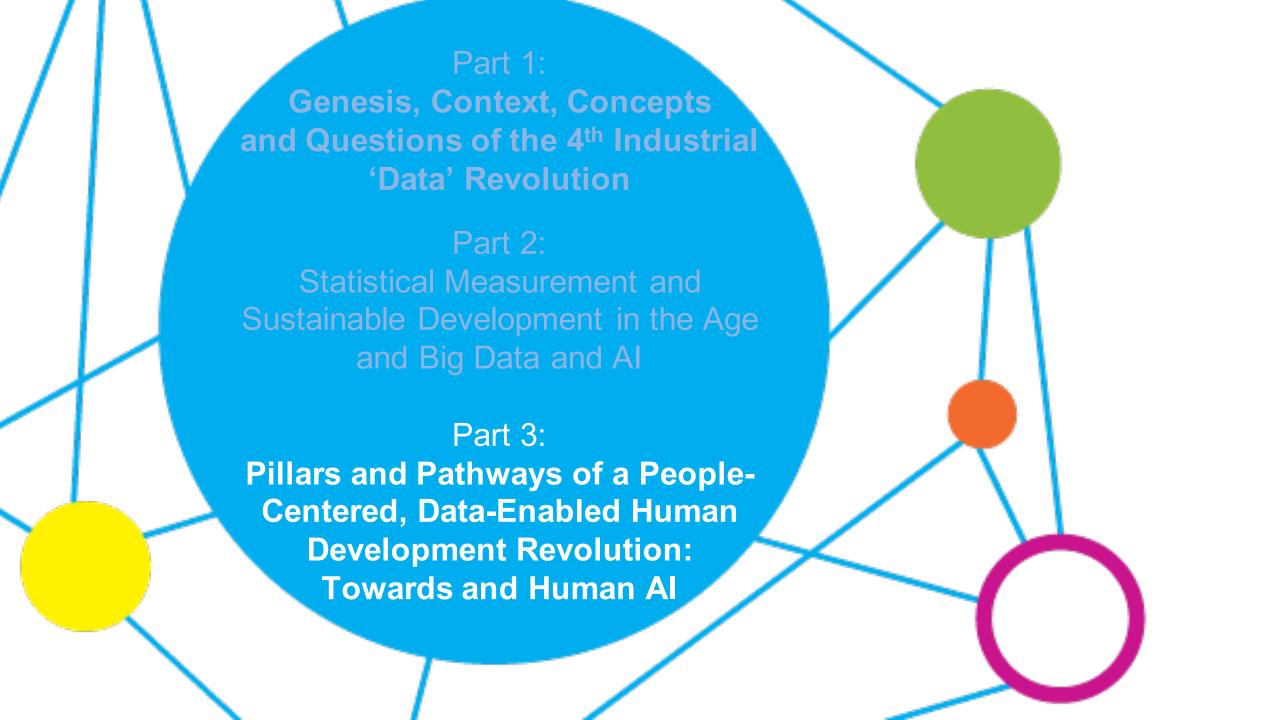
Statistics 2.0 The next level

By Enrico Giovannini

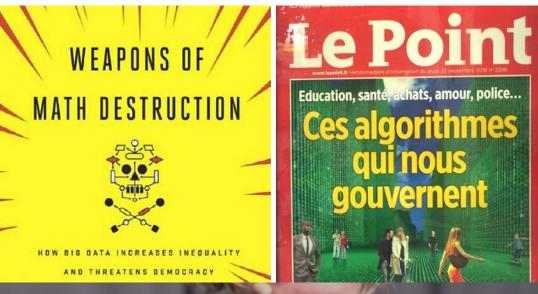
(2010)

Official statistics' two main functions:

- 1) provide society with "knowledge of itself, on which to base its own choices and evaluate the effects of political decisions.".
- 2) The second function of official statistics is **provides a deliberative space** where what is worth measuring, how it is measured, and for which purpose it is measured is freely and openly debated—to act as "a debated public institution".



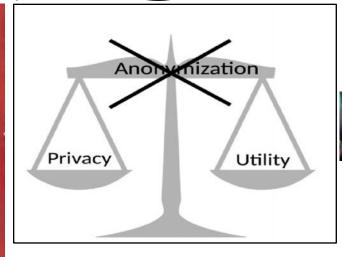
There *are* reasons to be concerned...



MLTalks: How Data Killed Facts
Jill Lepore in conversation with
Andrew Lippman

The real digital divide is between families that limit screen time and those that don't

Data centers CO₂ emissions > entire airline industry



Computational Privacy

How human behavior bounds privacy and what we can do about it

Yves-Alexandre de Montjoye Twitter: yvesalexandre MIT Media Lab – Human Dynam

Is data a danger to the developing world?

By Kate Crawford

Nov 2 2015

₩ 82

32 in

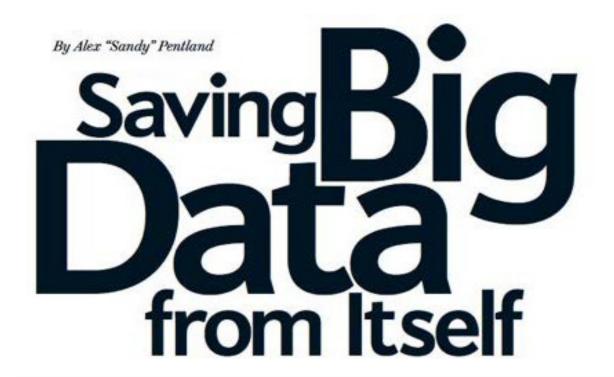
A WARNING FROM EUROPE: The Worst Is Yet to Come BY ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet to Come By ANNE APPLEBAUM A WARNING FROM EUROPE: The Worst Is Yet Th

Why Technology Favors Tyranny

Artificial intelligence could erase many practical advantages of democracy, and crode the ideals of liberty and equality. It will further concentrate power among a small elite if we don't take steps to stop it.



But we can't give up on (data) science and technology



Journal of Economic Perspectives—Volume 17, Number 4—Fall 2003—Pages 167–190

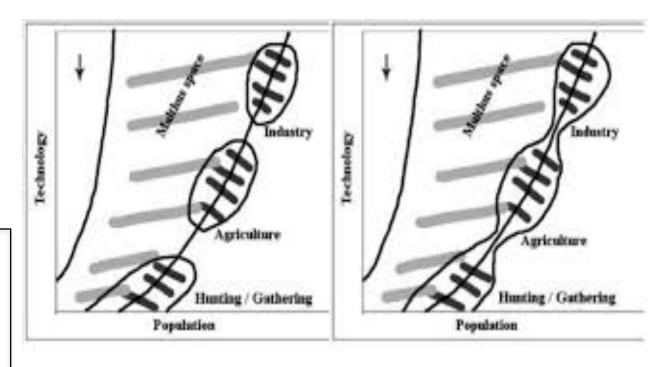
The Demographic Transition: Three Centuries of Fundamental Change Ronald Lee

Before the start of the demographic transition, life was short, births were many, growth was slow and the population was young.

Saving Big Data from Big Mouths

Those who would condemn big data ought to try making something

By Cesar A. Hidalgo | April 29, 2014



Ronald D. Lee: "Malthus and Boserup: Adynamic synthesis (1984)

How to 'open' private sector data safely, ethically, at scale?

Question-and-answer Remote access Pre-computed Limited release indicators and synthetic data

On the privacy-conscientious use of mobile phone data

Yves-Alexandre de Montjoye , Sébastien Gambs, Vincent Blondel, Geoffrey Canright, Nicolas de Cordes, Sébastien Deletaille, Kenth Engø-Monsen, Manuel Garcia-Herranz, Jake Kendall, Cameron Kerry, Gautier Krings, Emmanuel Letouzé, Miguel Luengo-Oroz, Nuria Oliver, Luc Rocher, Alex Rutherford, Zbigniew Smoreda, Jessica Steele, Erik Wetter, Alex "Sandy" Pentland & Linus Bengtsson

Scientific Data 5, Article number: 180286 (2018) | Download Citation ±

Les Echos

DÉCRYPTAGE

Nos données peuvent-elles servir l'intérêt général?

PROSPECTIVE - De plus en plus de voix s'élèvent pour demander que les données collectées par les entreprises privées soient mises au service de la collectivité.

"Open Algorithms" (OPAL): a revolutionary vision to make facts and measurements matter, and data, algorithms and Al 'work' for the majority and the SDGS





The Open Algorithm project: Developing indicators, capacity and

To address the complex challenge of data access, Orange, MIT Media Lab, Data-Pop Alliance, Imperial College London and the World Economic Forum — supported by Agence Française de Développement and the World Bank - are developing a platform to unleash the power of "big data" held by private companies for public good in a privacy preserving, commercially sensible, stable, scalable and sustainable

Open algorithms: A new paradigm for using private data for social good By Thomas Roca, Emmanuel Letouzé | 18 July 2016

Elisabeth MEDOU BADANG. Porte-parole et directrice Afrique, Moven-Orient, Orange Rabat, 2 juillet 2018

Aujourd'hui, le projet OPAL est développé avec l'Agence Française de Développement, Telefonika et d'autres partenaires. Des tests sont en cours au Sénégal et en Colombie. Nous espérons pouvoir mettre en œuvre plusieurs usages d'ici la fin de l'année. Cette plateforme constitue un levier important pour industrialiser l'usage du big data au service du développement.



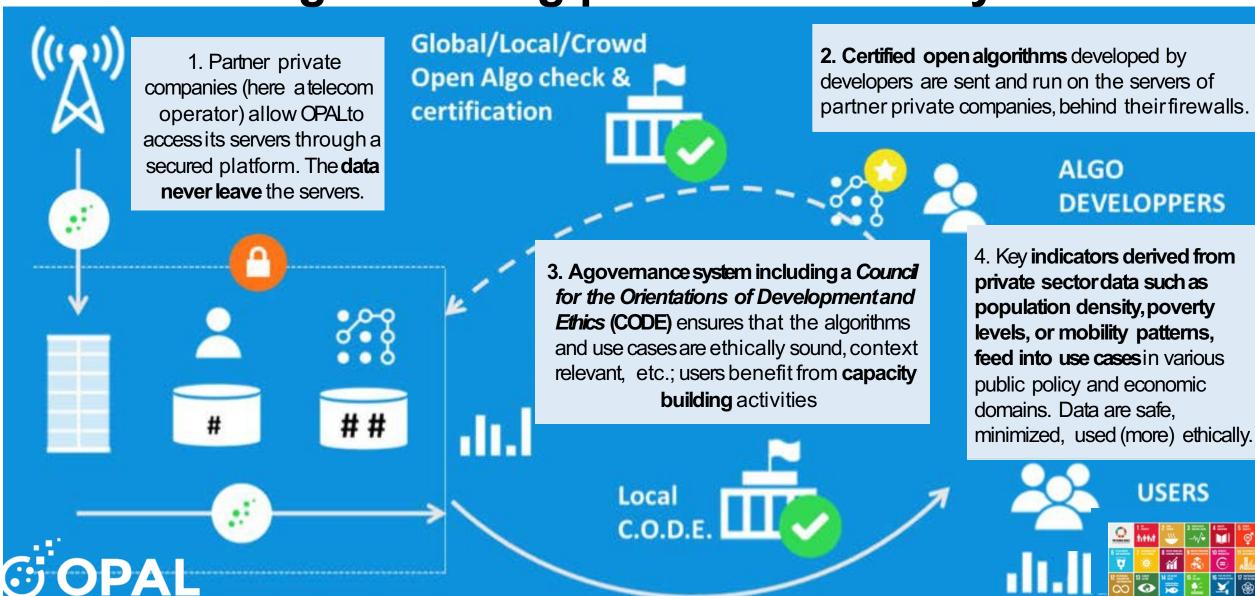




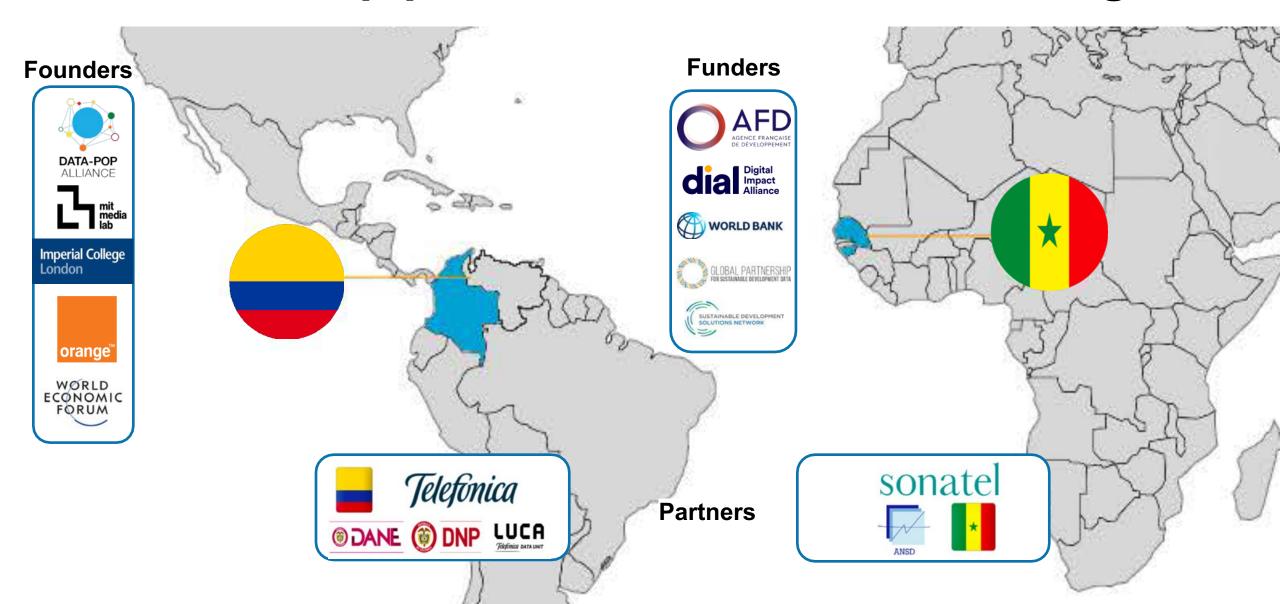
Mettre le Big Data privé au service du

bien public Le projet Open Algorithm vise à utiliser les données d'entreprises privées pour BENOÎT GEORGES - LES ECHOS | LE 06/12/2016 des actions de développement.

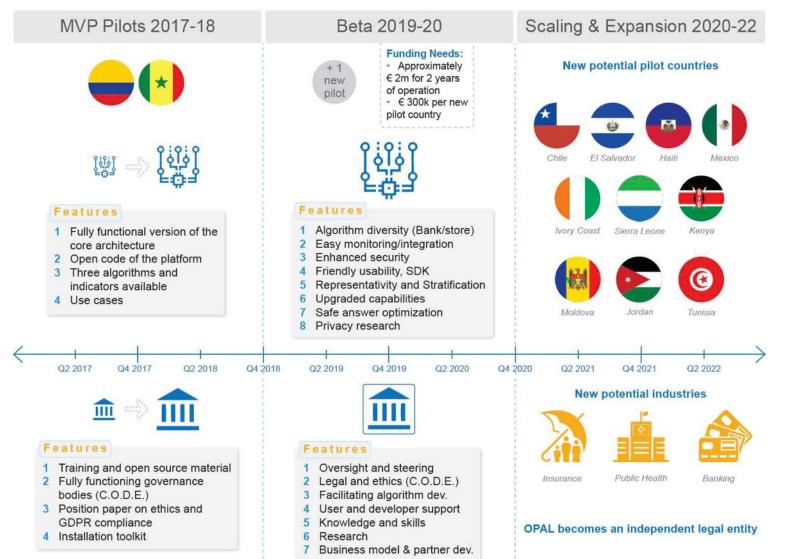
OPAL: Setting Human Al data systems and standards for sharing and using private data safely at scale



OPAL is a unique case of a Public-Private-People Partnership piloted in Colombia and Senegal



OPAL ambitions to radically change how data are shared and used to improve the state of the world



ECHNOLOGY

OVERNANCE

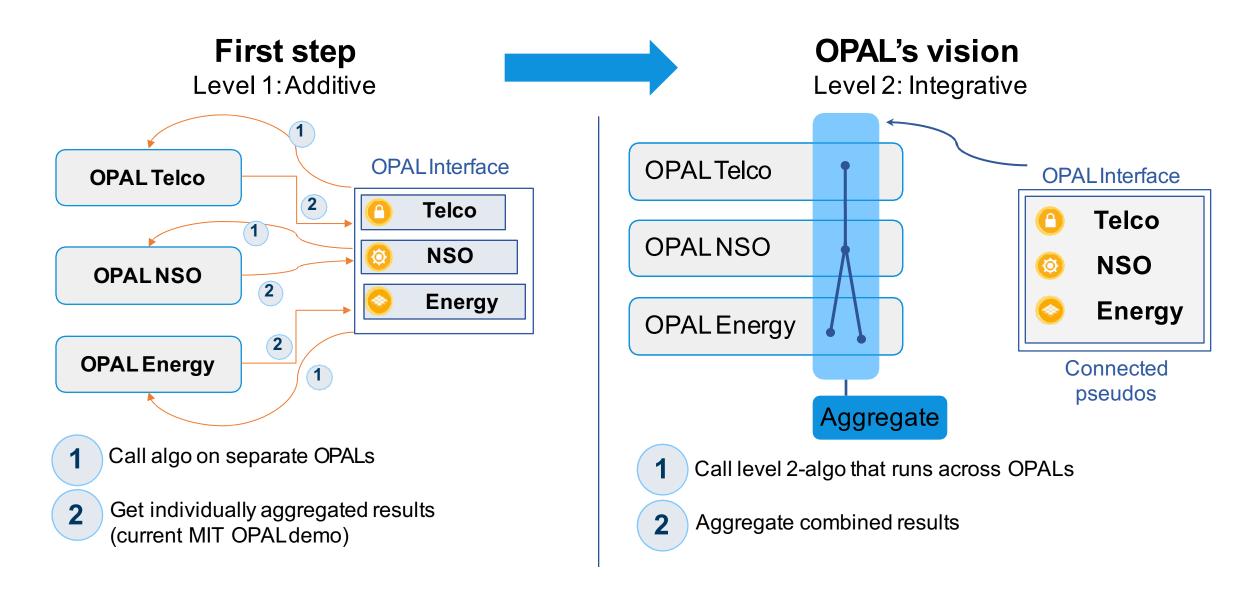


"Other data sharing initiatives with private companies are also being worked on, including OPAL (...), to derive

aggregated insights from a company's data without data leaving the company's server. If proven successful, this could be a powerful tool in unlocking private data for social causes."

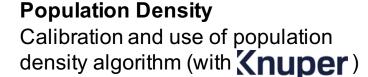
—McKinsey Global Institute "Applying AI for Social Good", December 2018"

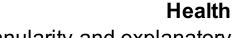
OPAL will aim to query multiple data sources



Use cases in Senegal







Granularity and explanatory factors of contagious diseases







Institut PasteurAnalysis of Dengue

Essec-Accenture

Agriculture

Analysis of monetary poverty

Analysis of travel time and distance to regional markets





UrbanismAnalysis of mobility flows

Agriculture

regional markets

EconomyEvent detection

Poverty





Migration and Stability

Migrations and tensions between communities

Impact of road improvements on

Agriculture

Data Visualization and simulation tool

Essec-Accenture









Knuper

Projections démographiques

Métadonnées de téléphone mobile pour les projections démographiques

Mars 2019

How to build "data literacy", connections, and "rational compassion" to make this work?





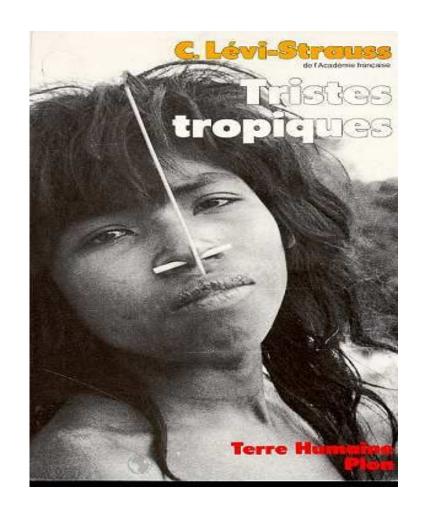
Building Literacy for the Data Generation

A unique opportunity exists to develop data literacy education for children born into a world shaped by big data.

MasterCard Center

for Inclusive Growth

Think about the need for 'data literacy' and reconsider as literacy in the age of data



"Writing is a strange thing. If my hypothesis is correct, the primary function of writing, as a means of communication, is to facilitate the enslavement of other human beings".

If writing was not sufficient to spur knowledge, it may have been necessary to reaffirm domination structures. (...) The fight against illiteracy goes on par with an increase in the control of the Power over citizens."

Avoid this with data to accelerate positive history

Think about the need for 'data literacy' and reconsider as literacy in the age of data

DATA-POP ALLIANCE Reinventing Community

Beyond Data Literacy:

WHITE PAPER SERIES | Engagement and Empowerment in the Age of Data

October 2015

We define data literacy as the "the desire and ability to constructively engage in society through or about data".

Applying Big Data methods and tools to yield insights for

specific development problems

Understanding key Big Data ideas in order to translate development problems into specific data objectives

Engaging key stakeholders and communities through ethical practices and effective story-telling

Operationalizing

Big Data as inclusive projects, partnerships and policies

Data-Pop Alliance's building blocks" of data literacy

M+T

Building Literacy for the Data Generation

December 18, 2015



MasterCard Center for Inclusive Growth

A unique opportunity exists to develop data literacy education for children born into a world shaped by big data.

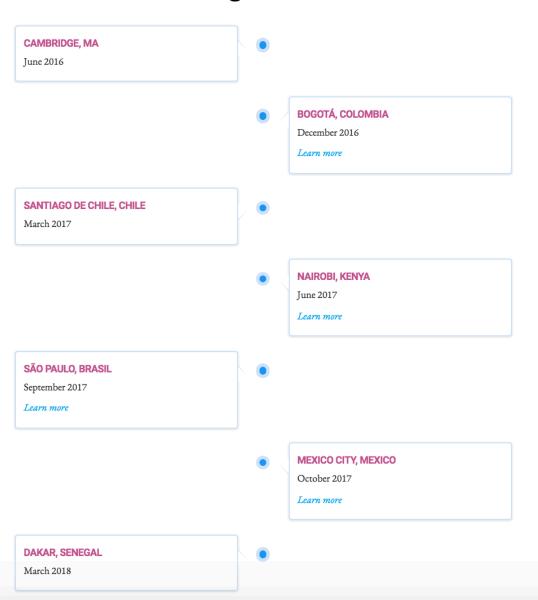






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Trainings Timeline

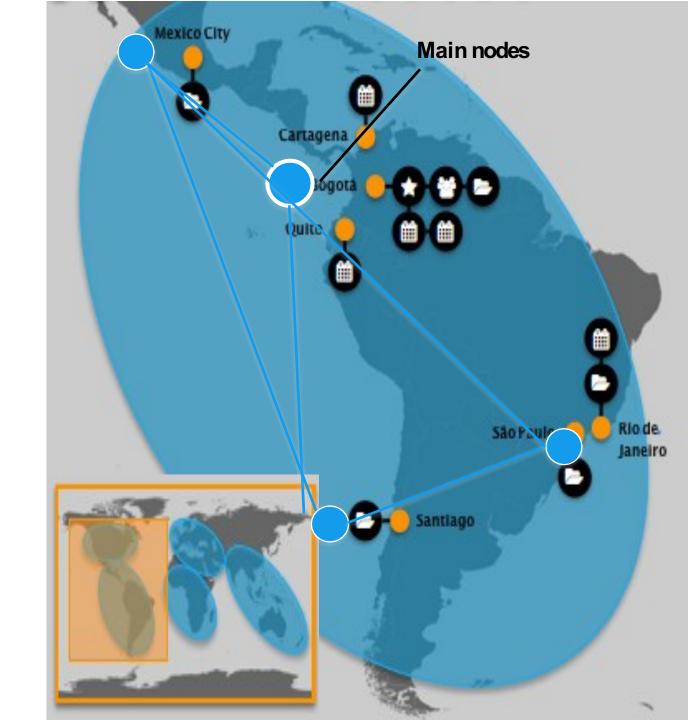


BANGKOK, THAILAND March 2018 **CAMBRIDGE, MA (MIT)** October 2018 Learn more SANTO DOMINGO, DOMINICAN REPUBLIC April 2019 Learn more **TUNIS, TUNISIA** April 2019 Learn more **BOGOTÁ, COLOMBIA** May 2019

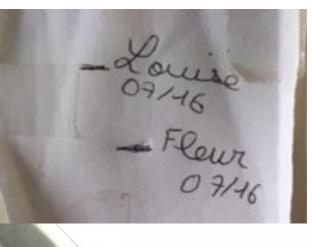
Data-Pop work and model (here example of LAC): Locally co-design and deploy regional research, training, and strategy programs and partnerships to leverage Big Data and Al for sustainable human development (including outside of LAC in

Botswana, Togo, Turkey,

Moldova, Turkey, Tunisia...)

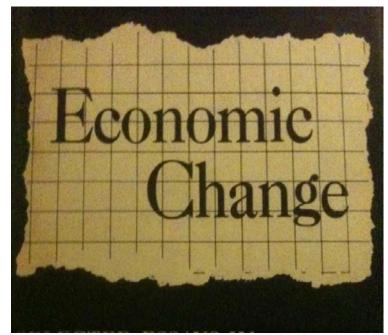


Why do we measure things? Does it matter? Why or why not? How can it matter more?





Measurement only matters when people care. Measurement is meant to signal and strengthen care about what gets measures; to turn codes into norms. Typically, in simple systems measurement becomes unnecessary once people care about what is measured. In complex system like human societies, the language, appetite for, skills and culture of measurement used and promoted wisely and with "rational compassion", remains a very powerful tool to instill change.



































Thank you

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